The Intelligence and Policy Nexus: a powerful pairing

Effective policymaking within Australia’s dynamic national security environment requires that intelligence is effectively transmitted, synthesised and utilised by policy makers. How can the relationship between intelligence and policy be structured to maximum effect?

In this practical two-day program, participants will learn about the fundamentals of intelligence and policy, and how intelligence can best support policy making. Through reference to case studies, participants will also explore the way in which policy is an enabler for intelligence, and the importance of overcoming bias and subjectivity when using intelligence in policy making.

This program is open to officers from all national security organisations who are working in either the intelligence, policy making or related fields. A minimum SECRET (NV1) security clearance is required.

**Past presenters for this program include:** Major General Paul Symon, Mr Michael L’Estrange, Ms Kathryn McMullan and others.

“I have been an intelligence professional for the past 15 years. What this course did for me was to allow me to put my intelligence knowledge into a related but different environment, allowing me to see how intelligence works in influencing policy, and the challenges faced by policy makers even with good intelligence at their disposal.”

“I found the course to be extremely informative and balanced, considering policy as an enabler of intelligence, and intelligence as a tool to achieve policy outcomes. I was grateful for the frank and honest discussions from senior intelligence and policy professionals.”

**2020 program date:** 24-25 March  
**Venue:** #132 Crawford Building, Lennox Crossing, ANU  
**Enrol / enquire:** Contact T 02 6125 2233 E epd.nsc@anu.edu.au  
**Cost:** $2,250 (GST ex) for government, $2,700 (GST ex) open rate. Course is fully catered.